

National Food Policy Conference: The California FreshWorks Fund

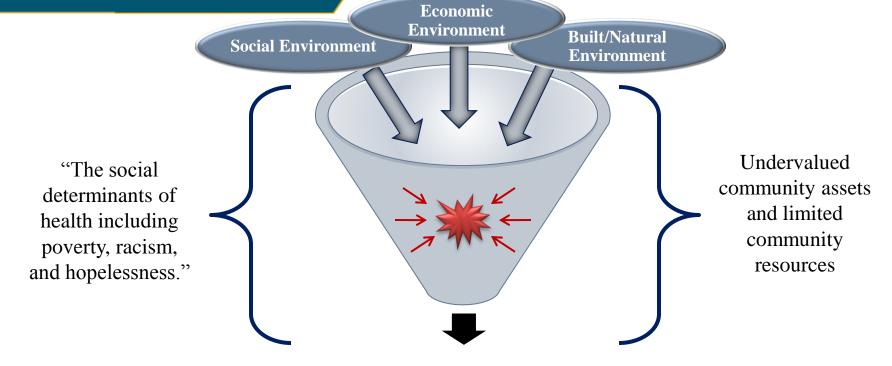
October 3, 2011



Presented by:

Tina N. Castro Director of Impact Investing, The California Endowment

Health Happens Here...



Poor Health Outcomes

How do we make investments to create healthy social, economic, and built/natural environments?



Building Healthy Communities



Building Healthy Communities is a 10-year, \$1 billion program of The California Endowment. 14 communities across the state are taking action to make where they live healthier. They're doing this by improving employment opportunities, education, housing, neighborhood safety, unhealthy environmental conditions, access to healthy foods and more. The goal: to create places where children are healthy, safe and ready to learn. Ultimately, we're aiming at nothing less than a revolution in the way all of us think about and support health for all Californians.







The Communities

| Boyle Heights | City Heights | East Oakland | Richmond | South Los Angeles |
|--------------------|---|-----------------------|------------|---|
| Central Santa Ana | Del Norte County and Adjacent Tribal Lands | East Salinas (Alisal) | Sacramento | Southwest Merced/ East Merced County |
| Central/Southeast/ | Eastern Coachella Valley | Long Beach | South Kern | |

Southwest Fresno

The California Endowment

The California FreshWorks Fund

The California FreshWorks Fund is a public-private partnership loan fund intended to finance grocery stores and other forms of fresh food retail and distribution in underserved communities throughout CA. It is modeled after the PA Fresh Food Financing Initiative and it has been developed to align with the National Healthy Food Financing Initiative.



Healthy Food. Closer To Home.

Fund Size: \$200 million

Uses of Capital: Loans & Grants

Capitalization: Debt & Grants

Program Eligibility: Healthy Food Retailers & Distributors

(See Program Guidelines)

Launched: July 2011



The California FreshWorks Fund Goals

Access



Increase access to healthy food as a means to improve health outcomes.

Economic Development



Spur economic development that supports healthy communities

Innovation

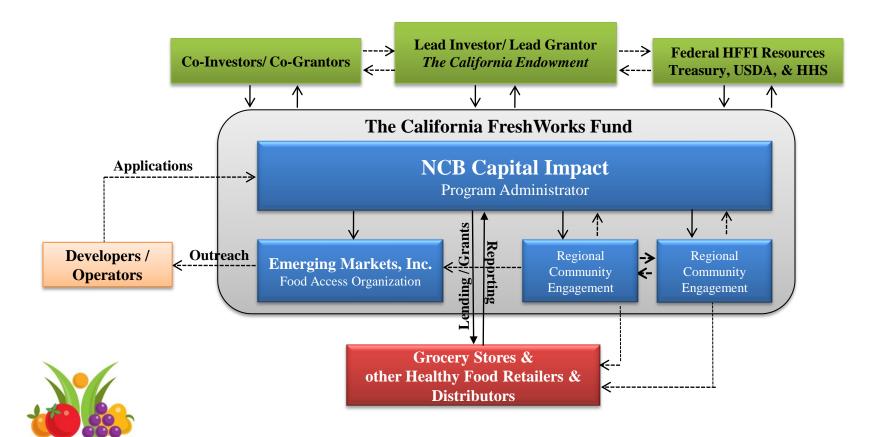


Encourage innovation in healthy food retailing and distribution



Initiative Structure

Healthy Food. Closer To Home.



Partners

Industry

Unified Grocers
CA Grocers Association
Emerging Markets, Inc.

Nonprofit

PolicyLink
Community Health Councils
Social Compact

Government

Community Redevelopment Agency of Los Angeles

USDA CA Office of Rural Development

Investors

(Grant and/or Debt)



The California Endowment
NCB Capital Impact
NCB, FSB
Calvert Foundation
Catholic Healthcare West

Kaiser Permanente
JPMorgan Chase
Morgan Stanley
US Bank
Bank of America

The California FreshWorks Fund \$200 Million

\$12M

NMTC

Service

Tax Credit

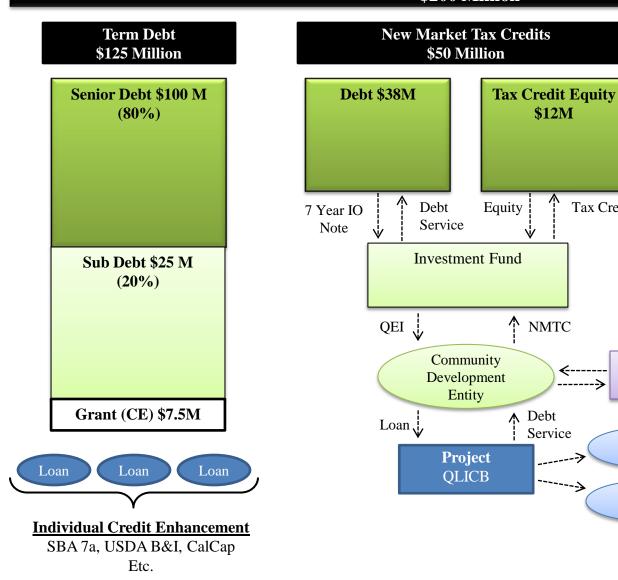
Tax Credit

Allocatee

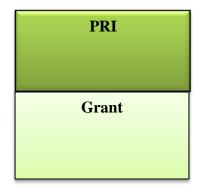
Note A

75%

Note B 25%



Other Lending \$25 Million



Higher risk capital for innovative projects and/or projects that have the ability to repay but are not traditionally underwriteable.

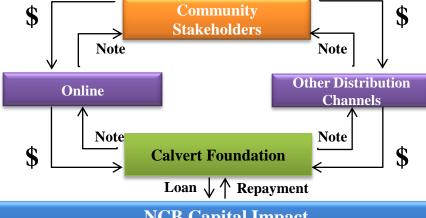
CAFWF Initiative Community Investment Note

The California FreshWorks Fund Initiative provides investors with a way to support CAFWF through the purchase of Calvert Foundation's Community Investment Note.* This will allow stakeholders across California to support healthy food access and economic development in underserved communities. Notes are available online, in brokerage accounts, and with a check and application.

Min Investment: \$20

Rate & Terms: 0.5% for 1 yr

1.0% for 3 yrs



Min Investment: \$1000

Rate & Terms: 0.5% for 1 yr

1.0% for 3 yrs

NCB Capital Impact

Program Administrator

Lending / Reporting

Grocery Stores & other Healthy Food Retailers & Distributors

www.calvertfoundation.org/healthyfood





Contacts

Program Administrator:

NCB Capital Impact

1333 Broadway, Suite 602 Oakland, CA 94612

Contact: Scott Sporte, Chief Lending Officer, Community Investment Group 510-496-2233

SSporte@ncbcapitalimpact.org

Contact: Catherine Howard, Senior Program Manager California FreshWorks Fund 510-496-2235

CHoward@ncbcapitalimpact.org

www.ncbcapitalimpact.org/healthyfoods

Food Access Organization:

Emerging Markets, Inc.

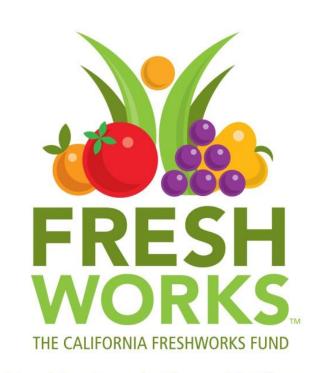
1024 North Orange Drive, Suite 120 Los Angeles, CA 90038

Contact: Daniel Tellalian, Director 323.465.0406 dtellalian@emergingmarkets.us

Contact: Veronica Saldaña, Business Development Officer California FreshWorks Fund 323-465-0406 vsaldana@emergingmarkets.us

www.emergingmarkets.us





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